GLENBROOK HIGH SCHOOLS

Office of the Assistant Superintendent for Business Affairs Regular Meeting Monday, April 26, 2010

TO: Dr. Michael Riggle

FROM: Hillarie Siena

DATE: April 26, 2010

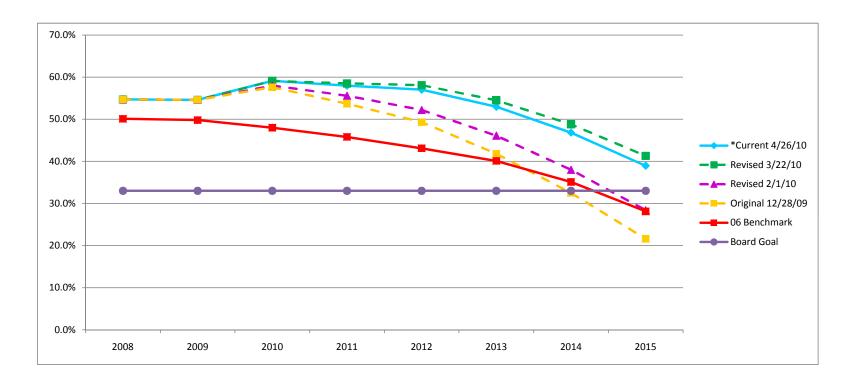
RE: Discussion – FY2010/11 Draft Budget

Following is a summary of the FY2010/11 draft budget. The FY2010/11 draft budget contains a preliminary estimate of revenues and expenditures and reflects an anticipated balanced budget at the year ending June 30, 2011. The FY2010 estimated actual numbers reflect year-to-date totals as of April 21, 2010. At this date, property tax revenue from the spring installment is still being distributed, as well as other local, state and federal revenue, and no annual revenue transfers have been recorded. FY2010 registrations for the first semester of summer school and for summer camps are currently in process. FY2010 actual expenditures reflect approximately 70% of the budget expended, with the bulk of remaining payroll to be paid out in June 2010. FY2010 annual operating transfers are also not yet recorded, as well as the end-of-year transfer for financial aid. FY2011 early bird bus registration is ongoing and the majority of revenue is not yet received and recorded.

Also included in this packet is an updated fund balance projection, which reflects a reduction in revenue for General State Aid. At a recent meeting with representatives from the Illinois State Board of Education, it has become evident that the State plans to eliminate funding for flat grant districts, which will impact Glenbrook. The net effect of a reduction in General State Aid of approximately \$1.1M, offset by a transfer into the operating funds from the capital projects fund, of the balance of Corporate Personal Property Replacement Taxes in the amount of \$550K, is a permanent decrease in operating revenue of \$550K per year. This reduces the five-year fund balance projection by 2.4%. The elimination of General State Aid not only impacts the operating funds, but causes the capital projects fund to become virtually unfunded. Outside of the life safety projects contained in the 2006 referendum plan, ongoing costs for capital improvements and building infrastructure and maintenance will have no dedicated revenue source. All future capital expenditures will be funded from operating funds via transfer.

PROJECTED FUND BALANCES - REVISED 4/26/10 *As of 4/26/10, NO GENERAL STATE AID IS INCLUDED

| | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|-------------------|-------|-------|-------|-------|-------|-------|-------|-------|
| *Current 4/26/10 | 54.7% | 54.6% | 59.1% | 58.0% | 57.0% | 53.0% | 46.8% | 38.9% |
| Revised 3/22/10 | 54.7% | 54.6% | 59.1% | 58.5% | 58.1% | 54.5% | 48.8% | 41.3% |
| Revised 2/1/10 | 54.7% | 54.6% | 58.0% | 55.6% | 52.2% | 46.1% | 38.0% | 28.4% |
| Original 12/28/09 | 54.7% | 54.6% | 57.6% | 53.7% | 49.3% | 41.8% | 32.5% | 21.6% |
| 06 Benchmark | 50.1% | 49.8% | 48.0% | 45.8% | 43.1% | 40.1% | 35.1% | 28.1% |
| Board Goal | 33.0% | 33.0% | 33.0% | 33.0% | 33.0% | 33.0% | 33.0% | 33.0% |

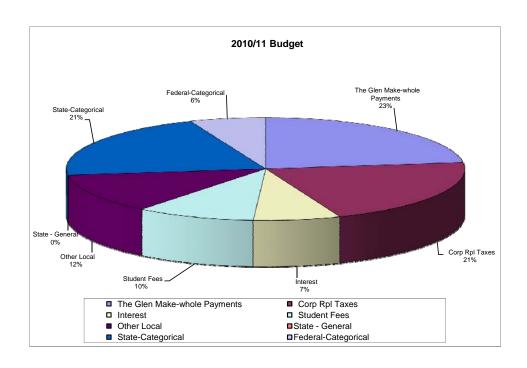


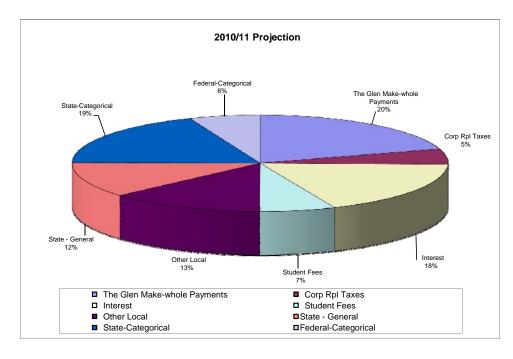
| Es | t Actual | 2011 | Actual vs B | udget | | | | 2011 | 2006 | Budget vs Proj | <mark>jection</mark> |
|------|------------|-------------|----------------|---------|------------------------------|----------|----|-------------|-------------------|----------------|----------------------|
| As o | f 4/21/10 | Budget | \$ | % | Revenue Sources | Footnote | 1 | Budget | Projection | \$ | % |
| | | | | | Local | | | | | | |
| | 85,978,331 | 85,274,898 | 703,433 | 0.8 | Property Taxes | | \$ | 85,274,898 | 87,009,651 | (1,734,753) | (2 |
| | (153,843) | (1,276,000) | 1,122,157 | (729.4) | Less: Prior Year Refunds | | | (1,276,000) | (838,880) | (437,120) | 34. |
| | - | 2,200,000 | (2,200,000) | - | The Glen Make-whole Payments | (1) | | 2,200,000 | 2,500,913 | (300,913) | - |
| | 320,000 | 2,000,000 | (1,680,000) | (525.0) | Corp Rpl Taxes | | | 2,000,000 | 640,000 | 1,360,000 | 68. |
| | 611,988 | 674,800 | (62,813) | (10.3) | Interest | | | 674,800 | 2,237,508 | (1,562,708) | (231 |
| | 262,781 | 922,000 | (659,219) | (250.9) | Student Fees | (2) | | 922,000 | 806,651 | 115,349 | 12. |
| | 565,025 | 1,185,000 | (619,975) | (109.7) | Other Local | (3) | | 1,185,000 | 1,645,109 | (460,109) | (38. |
| | 926,496 | - | 926,496 | 100.0 | State - General | | | - | 1,459,877 | (1,459,877) | - |
| | 2,041,851 | 1,987,450 | 54,401 | 2.7 | State-Categorical | | | 1,987,450 | 2,312,393 | (324,943) | (16. |
| | 896,964 | 590,000 | 306,964 | 34.2 | Federal-Categorical | | | 590,000 | 756,673 | (166,673) | (28 |
| | - | 50,000 | (50,000) | - | Transfers | (4) | | 50,000 | - | 50,000 | 100 |
| | 91,449,592 | 93,608,148 | \$ (2,158,556) | (2.4) | Sub-total | | s | 93,608,148 | 98,529,895 | (4,921,747) | (5 |

Operating Funds are defined as the Education, Operations & Maintenance, Transportation, IMRF and Working Cash Funds exclusive of one-time facilities improvements.

- (1) The Glen Make-whole payment is not yet recorded
- (2) Annual transfers for financial aid are not yet recorded
- (3) Revenue from 2010 summer camps has not been received
- (4) End of year transfers are not yet recorded

2010/11 Budget versus 2010/11 Projection - Revenue Categories Exclusive of Property Taxes



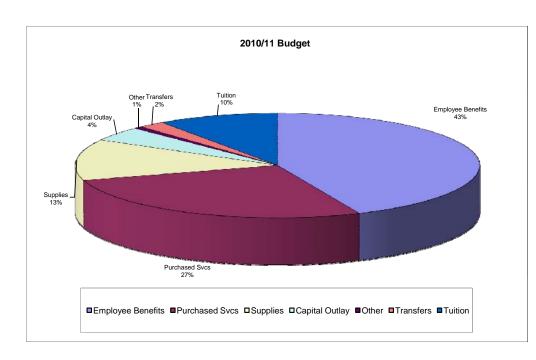


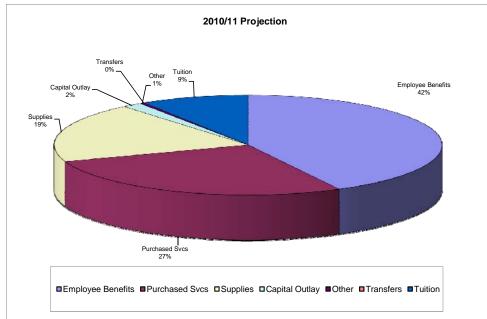
| Est Actual | 2011 | Actual vs Bu | udget | | | 2011 | 2006 | Budget vs Proj | jection |
|---------------|---------------|--------------|--------|------------------------|----------|---------------|---------------|-----------------------|---------|
| As of 4/21/10 | Budget | \$ | % | Expenditure Categories | Footnote | Budget | Projection | \$ | % |
| 42,398,932 | 61,861,890 | (19,462,958) | (45.9) | Salaries | | 61,861,890 | 64,785,561 | (2,923,671) | (4.7 |
| 10,195,006 | 13,552,542 | (3,357,536) | (32.9) | Employee Benefits | | 13,552,542 | 14,115,559 | (563,017) | (4.2 |
| 6,214,923 | 8,427,421 | (2,212,498) | (35.6) | Purchased Svcs | | 8,427,421 | 9,132,806 | (705,385) | (8.4 |
| 2,751,176 | 3,965,060 | (1,213,884) | (44.1) | Supplies | | 3,965,060 | 6,461,851 | (2,496,791) | (63.0 |
| 1,095,906 | 1,396,075 | (300,169) | (27.4) | Capital Outlay | | 1,396,075 | 547,534 | 848,541 | 60.8 |
| 140,235 | 219,475 | (79,240) | (56.5) | Other | | 219,475 | 122,553 | 96,922 | 44.2 |
| - | 648,330 | (648,330) | - | Transfers | (1) | 648,330 | - | 648,330 | 100.0 |
| 2,473,169 | 3,034,600 | (561,431) | (22.7) | Tuition | | 3,034,600 | 3,025,702 | 8,898 | 0.3 |
| 65,269,347 | 93,105,393 \$ | (27,836,046) | (42.6) | Sub-total | | \$ 93,105,393 | \$ 98,191,566 | \$ (5,086,173) | (5.5 |

Operating Funds are defined as the Education, Operations & Maintenance, Transportation, IMRF and Working Cash Funds exclusive of one-time facilities improvements. Contingencies are excluded from the budget for comparability purposes.

(1) End of year transfers are not yet recorded

2010/11 Budget versus 2010/11 Projection - Expenditure Categories Exclusive of Salaries





| Actual* As of 4/21/10 | | 2011** Budget | Actual | vs Budget | Change in Financial Status | 2011 Budget | 2006 Projection | Budget vs Project |
|--------------------------|--------|------------------|--------|------------|-------------------------------|------------------|--------------------|-------------------|
| \$ 26,180 | 245 \$ | 502,755 | \$ | 25,677,490 | Budget Surplus/Shortfall | \$ 502,755 \$ | 338,329 | \$ 164,426 |
| 77,119 | 608 | 77,622,363 | \$ | (502,755) | Estimate Ending Balance | 77,622,363 | 47,500,393 | \$ 30,121,970 |
| 8 | 2.8% | 83.9% | | -1.1% | % of Next Year's Expenditures | 83.9% | 45.8% | 38.1% |
| 4 | 3.0% | 45.8% | | 2.2% | FY06 Benchmark | 45.8% | 45.8% | 0.0% |
| 3 | .8% | 38.1% | | -3.3% | Difference | 38.1% | 0.0% | 38.1% |

^{*}Actual reflects three-fourths of the year completed, with approximately 70% of budget expended. Estimated ending fund balance represents year-to-date as of 4/21/10.

^{**}FY2011 budgeted surplus of \$503K reflects a balanced draft budget.

| 82,761,899 4,176,340 1,145,287 2,323,331 | 79,127,323 5,302,882 2,552,412 | 3,634,576 (1,126,542) | 105% | FY2010 Adj Budget - Revenues 90,778,419 Budget (adopted 9/21/09) |
|---|---|---|---|--|
| 4,176,340 1,145,287 | 5,302,882 | | 105% | |
| 4,176,340 1,145,287 | 5,302,882 | | 105% | 90,778,419 Budget (adopted 9/21/09) |
| 1,145,287 | | (1,126,542) | | |
| | 2,552,412 | | 79% | 714,820 Budget transfers for approved grant budgets |
| 2.323.331 | | (1,407,125) | 45% | 200,000 Fund 28 now operating |
| _,, | 2,598,236 | (274,905) | 89% | |
| 1,042,736 | 1,197,566 | (154,830) | 87% | |
| 91,449,592 | 90,778,419 | 671,173 | 101% | 91,693,239 |
| | | | | FY2010 Adj Budget - Expenditures |
| 56,300,473 | 78,148,957 | (21,848,484) | 72% | 93,911,083 Budget (adopted 9/21/09) |
| 5,443,401 | 9,965,614 | (4,522,213) | 55% | (650,000) Less Contingencies |
| | | | 64% | 714,820 Budget transfers for approved grant budgets |
| 1,997,478 | 2,760,000 | (762,522) | 72% | 581,865 Fund 28 now operating (incl debt service transfer \$370K) |
| - | - | - | 0% | |
| 65,269,347 | 93,261,083 | (27,991,736) | 70% | 94,557,768 |
| | (2.422.22.1) | | | |
| | 56,300,473 5,443,401 1,527,995 1,997,478 | 56,300,473 78,148,957 5,443,401 9,965,614 1,527,995 2,386,512 1,997,478 2,760,000 65,269,347 93,261,083 | 56,300,473 78,148,957 (21,848,484) 5,443,401 9,965,614 (4,522,213) 1,527,995 2,386,512 (858,517) 1,997,478 2,760,000 (762,522) - - - 65,269,347 93,261,083 (27,991,736) | 56,300,473 78,148,957 (21,848,484) 72% 5,443,401 9,965,614 (4,522,213) 55% 1,527,995 2,386,512 (858,517) 64% 1,997,478 2,760,000 (762,522) 72% - - - 0% 65,269,347 93,261,083 (27,991,736) 70% |

Operating Funds are defined as the Education, Operations & Maintenance, Transportation, IMRF and Working Cash Funds exclusive of one-time facilities